

AXA Investment Managers Company profile

A global presence

- Amsterdam
- Brussels
- Budapest
- Cologne
- Edinburgh
- Frankfurt
- Hong Kong
- Lisbon
- London
- Luxembourg
- Madrid
- Milan
- Mumbai
- New York
- Orinda
- Paris
- Qatar
- Quebec
- Rome
- Seoul
- Shanghai
- Singapore
- Stockholm
- Sydney
- Tokyo
- Toronto
- Utrecht
- Wien
- Zurich

AXA Investment Managers (AXA IM)

is a multi-expert investment manager,

backed by the AXA Group, a world leader in Financial Protection.

One of its key competitive advantages lies in its **multi-expert organisation** which combines the strength of global shared resources with the reactivity and entrepreneurial mindset of small empowered teams of experts.

Thanks to its robust investment processes and a focus on innovation, AXA IM endeavours to be ahead of the game and provide the most relevant and best-fit investment solutions. As a multi-expert, AXA IM capitalises on the sharp specialisation, significant capacities, global reach and strong track record of its integrated expertises as well as its **seven speciality brands: AXA Fixed Income, AXA Framlington, AXA Rosenberg, AXA Funds of Hedge Funds, AXA Private Equity, AXA Real Estate and AXA Structured Finance.**

- Highly specialised.
- Innovative.
- Experts in risk management.
- Thought leaders.
- Client-centric.

This unrivalled blend makes AXA Investment Managers one of the obvious choices to invest around the globe.

Key Figures*

€524 billion of assets under management

Over 2500 employees

in 23 countries

69 nationalities

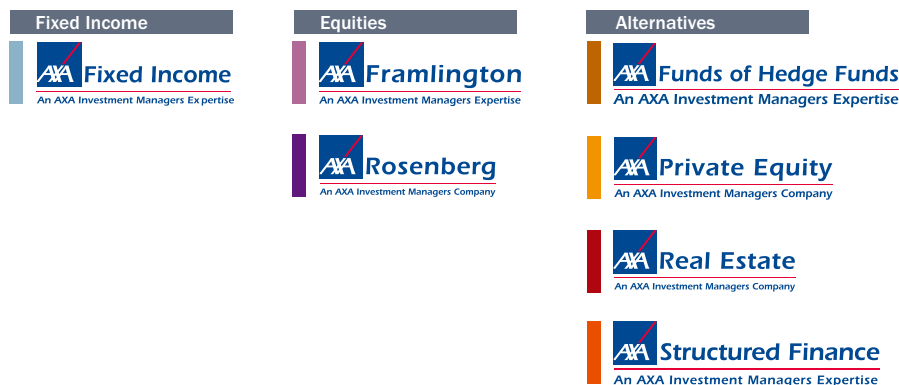
*Source : AXA Investment Managers as at 30 June 2010

Our multi-expert model



redefining / investment solutions

- Asset Liability Management
- Insurance Investment
- Allocation Management
- Structured Management



AXA Investment Managers Company profile

Why choose AXA Investment Managers? Because AXA IM...

...is backed and inspired by the AXA Group

AXA IM enjoys the backing of the AXA Group, one of the world's largest players in the Financial Protection industry.

But it is also our most demanding and challenging client and this, in turn, helps us to achieve excellence thereby benefiting all our clients. A real virtuous cycle exists between AXA Investment Managers and the AXA Group. We call this our "win-win" model.

...has a successful multi-expert model

We develop expert teams in those investment areas where we can add value for our clients.

Our investment teams are empowered, specialised, dedicated and supported by the power of shared resources. We have world-class research capabilities and risk management is an integral part of team-specific investment & product development processes.

...has an entrepreneurial mindset

We believe that a company's most valuable assets are its people. The more talented, dynamic and committed are our people, the better they will be able to serve our clients.

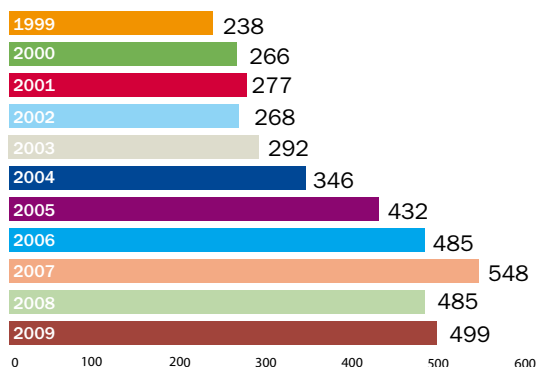
Our aim is to attract and retain the best skills and talents while always fostering diversity.

...is a thought leader

Driven by our conviction that knowledge creates value, research is continuously conducted across all of our expertises as we aim to think both outside and ahead of the box.

Furthermore, through our senior management's presence in industry associations, think tanks and regulatory committees, we play an active, front-seat role in the on-going debates and developments that contribute to shaping our industry's future.

Evolution of AXA IM's AUMs*



*Source: AXA Investment Managers Assets under management (in billion euros)

Outstanding performance

62 awards won in 2009*

Golden Trophy for the Best Sectorial Equities range over 3 Years in 2009



Best Multi-Asset Fund House Award from Morningstar in 2009



* Source: AXA IM as at 31 december 2009.

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